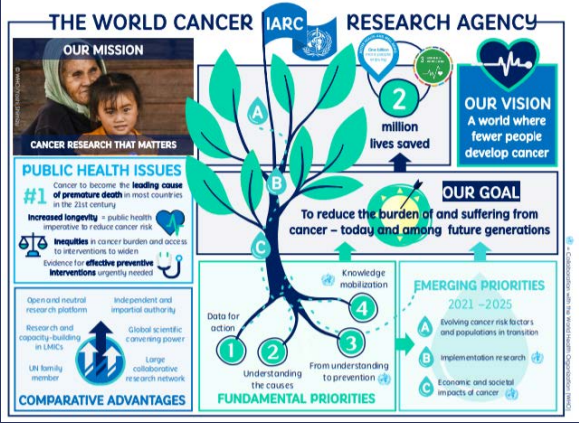
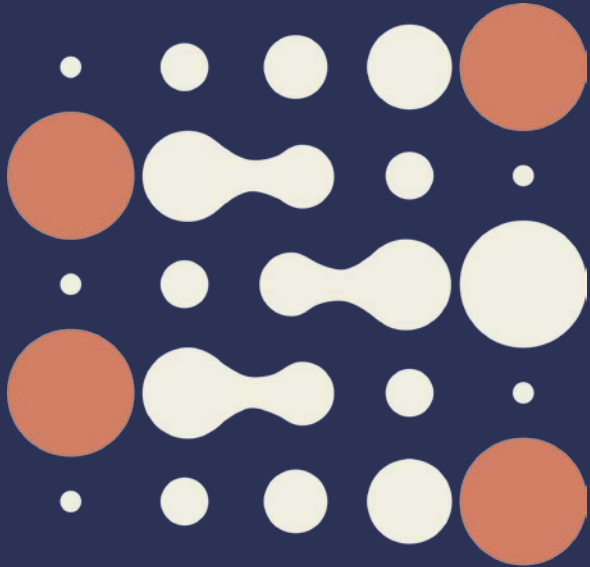


# Evaluability assessment of the IARC Medium-Term Strategy 2021–2025 and its Working Group membership



Scientific Council, 60<sup>th</sup> Session  
7–9 February 2024, Lyon

International Agency  
for Research on Cancer



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Quote from WHO Director-General Dr Tedros Adhanom Ghebreyesus:

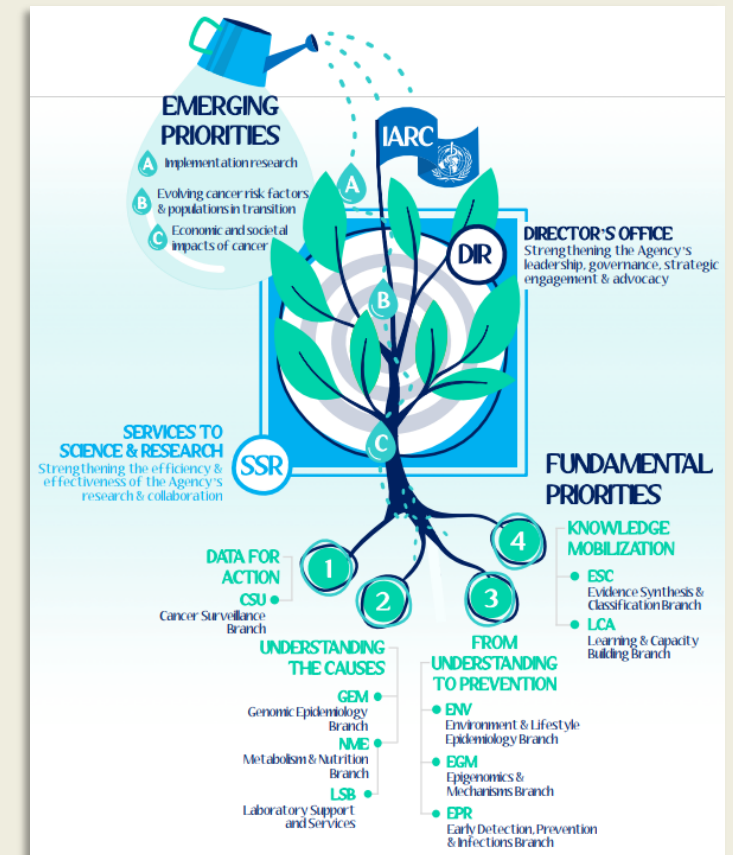
*“We must be able to measure progress to make progress. (...) Reliable data is the best way to coordinate response efforts and improve health in all areas.”*

# Introduction

## The Medium-Term Strategy (MTS) 2021-2025

- In May 2021, the Governing Council (GC) of IARC/WHO adopted the MTS for 2021–2025 (Resolution GC/63/R4).

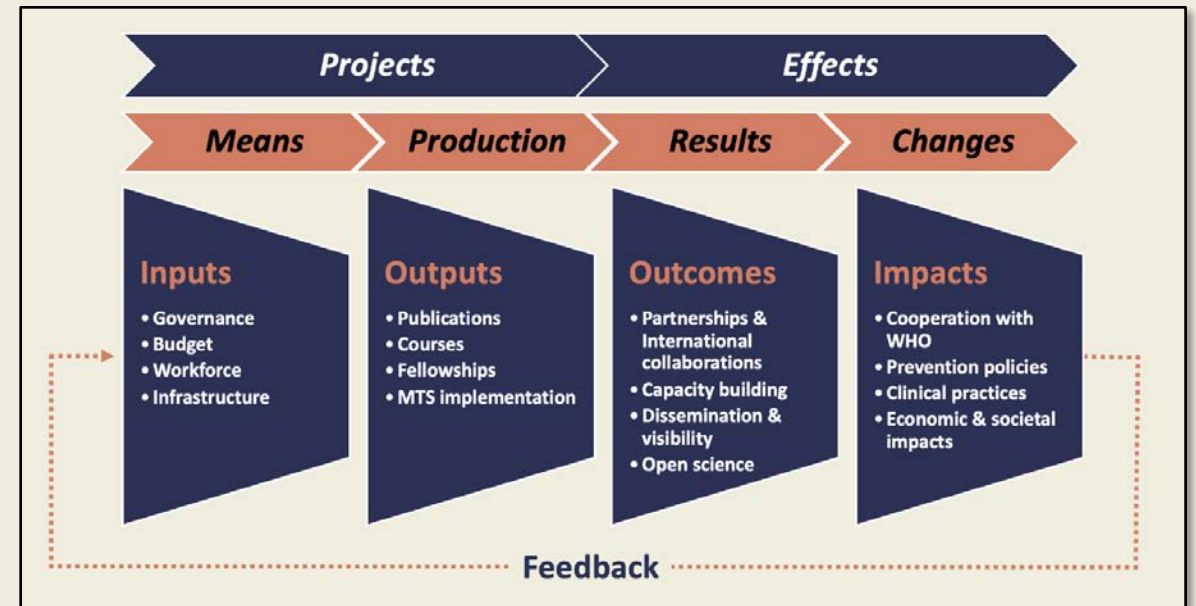
- The vision of the MTS 2021–2025 is to contribute to a world where fewer people develop cancer.
- The MTS 2021–2025 develops IARC's strategic priorities, focusing on four fundamental priorities for cancer prevention research: Data for Action, Understanding the Causes, From Understanding to Prevention, and Knowledge Mobilization.
- The MTS also specifies an IARC investment into three additional priorities: Evolving Cancer Risk Factors and Populations in Transition, Implementation Research, and Economic and Societal Impacts of Cancer.



# Introduction

## The evaluation of the MTS 2021–2025

- In May 2022, the methodology, the evaluation framework and the Key Performance Indicators (KPIs) to assess progress in the implementation of the MTS were approved by the Governing Council (Resolution GC/64/R12).
- The MTS evaluation framework relies on the theory of change and the UN results-based management methodology.
- It is built according to the “IOOI” model to better consider the impact pathway: “Inputs, Outputs, Outcomes, & Impacts”.
- The MTS evaluation framework contains quantitative or qualitative variables to guarantee a comprehensive approach.

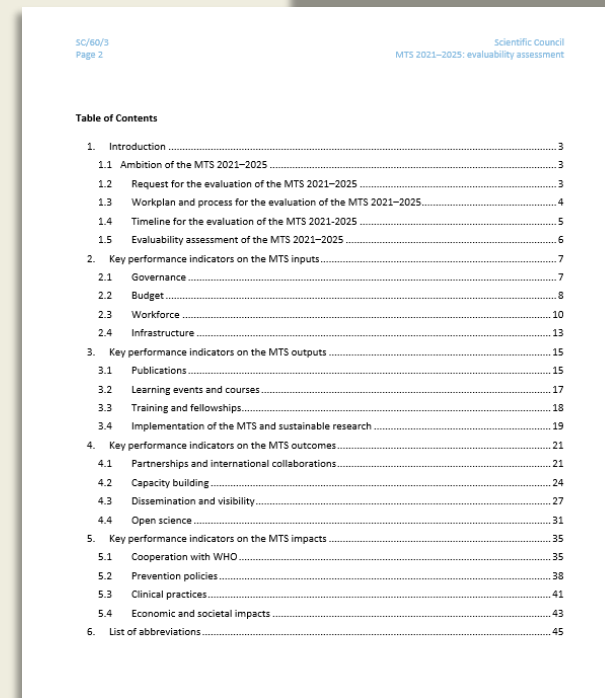


# Evaluability assessment of the MTS

## Objectives of the evaluability assessment

- **Test of the KPIs for the MTS evaluation**

- The MTS evaluability assessment conducted in 2023 is an important step in the evaluation process, as it allowed to identify **existing data sources** within the Agency and their **robustness** with respect to the MTS evaluation framework.
- The evaluability assessment of IARC's MTS enabled to **test all the KPIs of the evaluation framework** to confirm their relevance and their deployability. It also advises on further work to be completed by the Secretariat for the MTS evaluation to be conducted in 2024.



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Scientific Council  
MTS 2021–2025: evaluability assessment

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# Evaluability assessment of the MTS

## Availability of MTS KPIs

- **Overall, 80% of the data for the KPIs of the MTS evaluation are available.**
  - Considering the 38 KPIs identified in the MTS evaluation framework, 30 of them are available and summarized in the MTS evaluability assessment.

### Data for the KPIs of the MTS evaluation

INPUTS	OUTPUTS
<ul style="list-style-type: none"><li>• <b>Governance: data fully available</b></li><li>• <b>Budget: data fully available</b></li><li>• <b>Workforce: data fully available</b></li><li>• <b>Infrastructure: data partly available</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Publications: data fully available</b></li><li>• <b>Courses: data fully available</b></li><li>• <b>Fellowships: data fully available</b></li><li>• <b>MTS implementation: data partly available</b></li></ul>
OUTCOMES	IMPACTS
<ul style="list-style-type: none"><li>• <b>International collaborations: data fully available</b></li><li>• <b>Capacity building: data partly available</b></li><li>• <b>Dissemination and visibility: data fully available</b></li><li>• <b>Open science: data fully available</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Cooperation with WHO: data fully available</b></li><li>• <b>Prevention policies: data fully available</b></li><li>• <b>Clinical practices: data fully available</b></li><li>• <b>Economic and societal impacts: data partly available</b></li></ul>

# Evaluability assessment of the MTS

## Availability of MTS KPIs

- **Some MTS KPIs require some additional work.**
  - To cover all the dimensions of the MTS evaluation framework, the following investments and complementary data have been identified for the MTS evaluation in 2024:

### MTS KPIs requiring additional work

#### INPUTS

- *Feedbacks about the new headquarters in Gerland and its operating costs imply more time to get reliable data*

#### OUTCOMES

- *A database on partnerships & international collaborations, as well as a database on scientific conferences and events should help to gather all information*
- *Surveys on the Summer School and on ECVS outcomes will be run in 2024, following the 2021 version*
- *An impact survey of media releases will be implemented in 2024*

#### OUTPUTS

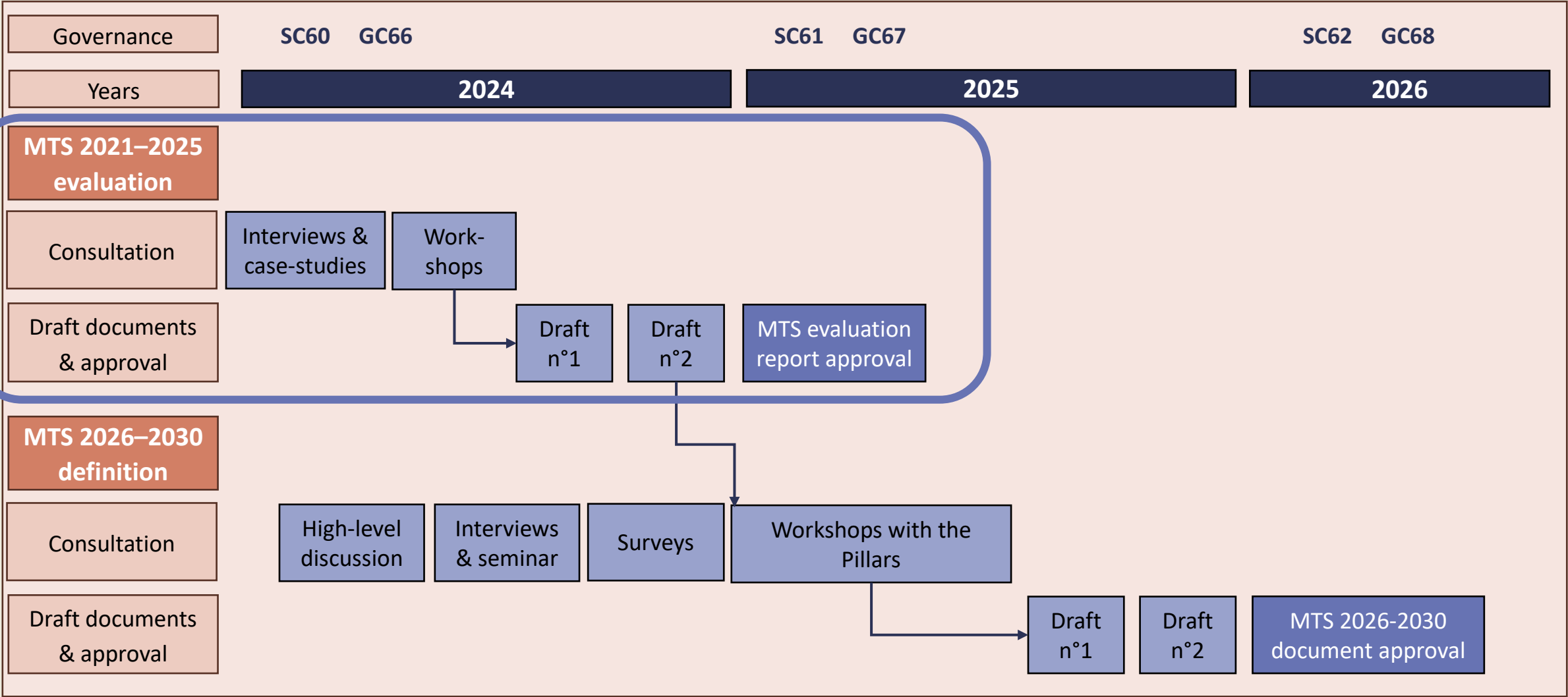
- *Data on carbon footprint monitoring & compensation require some specific investments of the Agency*

#### IMPACTS

- *MTS case-studies and assessment of the IARC Teams will be prepared in 2024*

# Planning for the MTS evaluation

## Macro-planning for 2024–2026





# Deliverables for the MTS evaluation

Month	Deliverables
January 2024	<ul style="list-style-type: none"><li>• Report on the evaluability assessment of the MTS 2021–2025</li></ul>
February 2024	<ul style="list-style-type: none"><li>• Membership for the MTS evaluation working group and comments from the Scientific Council</li></ul>
January - March 2024	<ul style="list-style-type: none"><li>• Interviews, survey and case-studies analysis</li></ul>
March-May 2024	<ul style="list-style-type: none"><li>• Research Teams assessment and workshops</li></ul>
May 2024	<ul style="list-style-type: none"><li>• Membership for the MTS evaluation working group and comments from the Governing Council</li></ul>
July 2024	<ul style="list-style-type: none"><li>• First draft of the MTS evaluation report</li></ul>
September 2024	<ul style="list-style-type: none"><li>• Second draft of the MTS evaluation report</li></ul>
November 2024	<ul style="list-style-type: none"><li>• MTS evaluation report for the SC61</li></ul>
February 2025	<ul style="list-style-type: none"><li>• <b>SC61 recommendations on the MTS 2021–2025 evaluation</b></li></ul>
May 2025	<ul style="list-style-type: none"><li>• <b>GC67 resolution on the approval of MTS 2021–2025 evaluation</b></li></ul>

# Working group for the MTS evaluation

## Resolution on the MTS evaluation Working Group membership

- **The Working Group for the evaluation of the MTS 2021–2025**
  - A dedicated **Working Group** (WG) will review the draft report on the evaluation of the MTS 2021–2025 and **provide its recommendations** to the SC in February 2025 and to the GC in May 2025. The Secretariat proposes to establish a **Joint SC/GC MTS WG** including representation from **WHO HQ (WHO Evaluation Office)**, through adoption of a resolution at the 66<sup>th</sup> session of the GC in May 2024. The MTS evaluation WG will meet remotely during 2024–2025.
- **Membership of the Working Group**
  - The Secretariat would like to welcome **two IARC SC members** as part of the Joint GC/SC MTS Working Group for the evaluation of the MTS 2021–2025.

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questions

